



ANNUAL REVIEW 2005

For the year ended March 31, 2005

NISSIN KOGYO CO., LTD.

PROFILE

Nissin Kogyo Co., Ltd. was established in 1953 as a company specializing in brake components. As the automotive industry has evolved, so has Nissin Kogyo, developing and manufacturing a wide range of brake products for motorcycles and four-wheeled vehicles. Nissin Kogyo was quick to respond to the internationalization of the automobile industry, initiating local production in Thailand in 1973 to

meet the needs of its global customers. Expansion into other parts of Asia, the Americas, and Europe soon followed, resulting in Nissin Kogyo's network today of 14 production sites in 9 countries.

Nissin Kogyo's overriding goal is to constantly produce the most advanced braking systems possible. To this end, the company is engaged in research and development encompassing a wide range of technologies and products. Since production commenced in 1982, Nissin Kogyo's series of anti-lock brake systems (ABS)—a fusion of advanced brake and computerized control system technologies—have already sold a cumulative total of more than 10 million units worldwide. Nissin Kogyo is also utilizing aluminum casting and processing technologies, a second strength rivaling its expertise in brake technology, to develop and manufacture lighter products. By leveraging technological prowess in these core business areas to deliver compact, lightweight, and high-performance components, Nissin Kogyo is doing its part to reduce environmental impact and enhance safety—two universal requirements of the automotive industry.

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Forward-Looking Statements

This annual report contains forward-looking statements about future plans, strategies, beliefs and performance that are not historical facts. They are based on current expectations, estimates, forecasts and projections about the industries in which Nissin Kogyo operates, and represent beliefs and assumptions made by management. As the expectations, estimates, forecasts and projections are subject to a number of risks, uncertainties and assumptions, actual results may differ materially from those projected. Nissin Kogyo therefore wishes to caution readers not to place undue reliance on forward-looking statements. Furthermore, the company undertakes no obligation to update any forward-looking statements as a result of new information, future events or other developments.

FINANCIAL HIGHLIGHTS

Nissin Kogyo Co., Ltd. and Consolidated Subsidiaries
Years ended 31st March, 2004 and 2005

	Millions of yen		Thousands of U.S. dollars
	2004	2005	2005
For the year:			
Net sales	¥124,943	¥140,964	\$1,312,643
Operating income	13,313	14,593	135,892
Income before income taxes and minority interests	11,969	13,647	127,080
Net income	5,141	6,755	62,911
At year-end:			
Total assets	¥ 84,199	¥ 96,897	\$ 902,298
Shareholders' equity	48,276	54,295	505,593
Per share (Yen and U.S. dollars):			
Net income — primary	¥ 232.89	¥ 307.29	\$ 2.8614
Cash dividends paid	24.00	42.00	0.391

Note: U.S. dollar amounts have been translated from yen, for convenience only, at the rate of ¥107.39=U.S.\$1, the approximate Tokyo foreign exchange market rate as of March 31, 2005.

